

#### D. Syllabus Detailing and Learning objectives

Module	Chapter	Detailed Content	Syllabus Detailing	Learning Objectives
Module 1	An Overview of IT project management & project integration management (8 Hours)	Introduction, the state of IT project management in the context of project management, need of project management, project goals, project life cycle and development, information methodology (ITPM), project feasibility proposal (RFP), the business case approval, project contracting, PM project management process, Integration management, the project charter, project planning framework, the contents of a project plan, the planning process.	<b>Purpose:</b> Understand to identify key areas of concern over Project Life Cycle (PLC) and use of project management principles across all the phases of PLC.	1. To <b>describe</b> project life cycle & its application to project management.(U)
			<b>Scope –</b> <b>1. Academic Aspects-</b> Understanding project life cycle & its applications in project management aligned with business case & project charter plan. <b>2. Technology Aspect-</b> Project management tool(MS project) <b>3. Application Aspect-</b> Development of business case & project charter plan for given case study.	2. To <b>Distinguish</b> between PLC & SDLC  3. To <b>Compare</b> product oriented process project management process.(E)  4. To Estimate project plan(U).
			Students Evaluation – Theory Questions to be asked on 1. What is PLC? What is the relationship between PLC & SDLC. . 2. Why business case is needed in project management? 3. Explain project planning framework. 4. What is project charter plan?	
Module 2	Project Scope Management & work breakdown structure	Introduction, scope planning, project scope definition, project scope verification, scope change control, the Work Breakdown Structure (WBS), the linear responsibility chart	<b>Purpose-</b> Understand to define the scope of the project & prepare work breakdown structure.	1.To Compare between DDT & DSC.(E) 2. To <b>Sketch</b> work breakdown structure given case study.(AN) 3. To summarize scope management plan
			<b>Scope –</b> 1. Academic Aspects- Understanding scope statement & develop DDT & DSC . 2. Technology Aspect- WBS tool 3. Application Aspect- To	

			<p>define the scope for given case study &amp; prepare work breakdown structure.</p> <p><b>Students Evaluation –</b> Theory questions based on</p> <ol style="list-style-type: none"> <li>1. Explain project scope management plan.</li> <li>2. Define scope grope, scope creep, scope leap, projectitis</li> <li>3. Explain work breakdown structure with example? How does it map to DDT &amp; DSC?</li> </ol>	
<b>Module 3</b>	<b>Project Time &amp; cost management</b>	<p>Introduction, developing the project schedule, Scheduling Charts, logic diagrams and network (AOA, AON), critical path, calendar scheduling and time based network management.</p> <p>Cost estimating, cost escalation, Project cost accounting &amp; MIS, Budgeting using cost accounts, cost schedule &amp; forecast.</p>	<p><b>Purpose-</b> To understand how to estimate the schedule &amp; budget of the project.</p> <p><b>Scope –</b></p> <ol style="list-style-type: none"> <li>1. Academic Aspects- Understanding project scheduling techniques like AON, PERT, PDM &amp; various costs incurred in the project.</li> <li>2. Technology Aspect- project management tool to prepare project network diagram.</li> <li>3. Application Aspect- To prepare project network diagram like Gantt chart, time line chart using MS project tool or MS Visi</li> </ol> <p><b>Students Evaluation –</b> Theory questions based on</p>	<p>To <b>Summarize</b> project scheduling techniques.(U)</p> <ol style="list-style-type: none"> <li>2. To <b>Sketch</b> project network diagram.(U)</li> <li>3. To Understand resource loading &amp; levelling .(U)</li> </ol>

			1. Calculate ES, EF, LS & LF. 2. Draw AON diagram for the given activities & calculate critical path. 3. What is Resource loading & resource leveling?	
<b>Module 4</b>	Project Risk Management	Risk Identification, Risk Analysis, Resource Loading, Allocating Scarce Resource to the project	<b>Purpose –</b> Students get familiar with identification of various risks related to the project. To understand the process of risk analysis and the factors to be considered for risk analysis process.  <b>Scope –</b> <b>1.Academic Aspects-</b> Risk identification and Risk analysis process. Process of Resource loading <b>2. Technology Aspect-</b> Ishikawa Diagram, Pareto Chart, Normal and Binomial Distribution	1. To <b>define</b> risk and project risk management.(R)  2. To <b>describe</b> risk planning and identification.(A)  3. To <b>compare</b> qualitative and quantitative techniques.(E)
			<b>Student Evaluation -</b> Theory questions based on 1) Explain IT Project Risk Management process. 2) Sketch IT Project Risk identification framework 3) Explain risk identification tools and techniques. 4) Explain Tusler's risk identification scheme 5) Explain Monte Carlo simulation	
<b>Module 5</b>	Project Communication, and metrics	Project Communication Planning, Project Metrics, Information Distribution, Introduction to Change Management, Nature of Change, Change Management Plan, Conflict Management, Approaches to Conflict	<b>Purpose –</b> To make students familiar with project communication planning process, metrics for measuring project quality and change management.	1. Define <b>Earned Value and Budgeted Completion</b> .(R)  2. To <b>analyze</b> project communication planning change management process. (AN)  3. To <b>describe</b> various cost and scheduling techniques.(U)  4. To <b>compare</b> different reporting techniques.



				(E)
			<b>Scope –</b> <b>1. Academic Aspects-</b> Learning of project communication planning process and change management and its impact on the project. <b>2. Technology Aspect-</b> Function Point and COCOMO model	
			<b>Student Evaluation –</b> 1. Explain project communication plan with the help of an example. 2. Explain various cost metrics?  3. Explain various schedule metrics? 4. Explain what is a change and the process involved in change management.	
<b>Module 6</b>	<b>Project Procurement, Leadership and Ethics</b>	Project Procurement, Types of Cost, Outsourcing, Project Leadership, Leadership Styles, Ethics in Projects, Project implementation, Administrative Closure, Project Sponsor, Final Meeting and Presentation, Closing the project	<b>Purpose –</b> To make students learn project procurement, leadership, ethics and project closure.	1. To <b>characterize</b> various requirements outsourcing( <b>R</b> )  2. To <b>distinguish</b> between types of cost leadership styles( <b>U</b> )  3. To <b>specify</b> ethics in project management( <b>C</b> )  4. To <b>examine</b> project closure process( <b>A</b> )
			<b>Scope –</b> <b>1. Academic Aspects-</b> Understanding the project procurement process and types of costs. Understanding the leadership styles and the process of project closure. <b>2. Application Aspect-</b> Outsourcing concept	



			<b>Student Evaluation –</b>  1. Explain various types of cost in the project procurement process  2. Explain various Leadership styles?  3. Explain project closure	
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